

# Diversified Growth Investment Strategies

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# Agenda

- What are Diversified Growth strategies?
- Diversified Growth vs Balanced
- The importance of diversification
- Risk-based, not asset class-based, diversification
- How Diversified Growth strategies can be used in Hong Kong
- Investec Global Diversified Growth
- Outlook

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# What are Diversified Growth strategies?



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**Diversified Growth strategies are a brand to describe next generation of Multi-Asset approaches**

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# What are Diversified Growth strategies?

## Typical characteristics

- Total return outcome orientated return target
- Improved downside protection and reduced volatility
- Traditional and/or non-traditional return sources
- Flexible asset allocation
- Use a number of methods to implement views

**Diversified Growth strategies are designed to provide investors with a smoother investment journey**

# What are Diversified Growth strategies?

Cost of iPhone in 2015 vs cost of separate components in 1991

**2015**



**\$600**

**1991**



**\$3000**

**Diversified Growth strategies provide efficient integration of key components**

This is not a buy, sell or hold recommendation for any particular security.

Source: AXA Framlington - Market Thinking, Friday 6 March 2015

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# What are Diversified Growth strategies?

Cost of sequencing the human genome in 2015 vs 1991

**2015**

**1991**



**\$750**

**\$2.5 billion**

**Diversified Growth strategies give access to latest techniques**

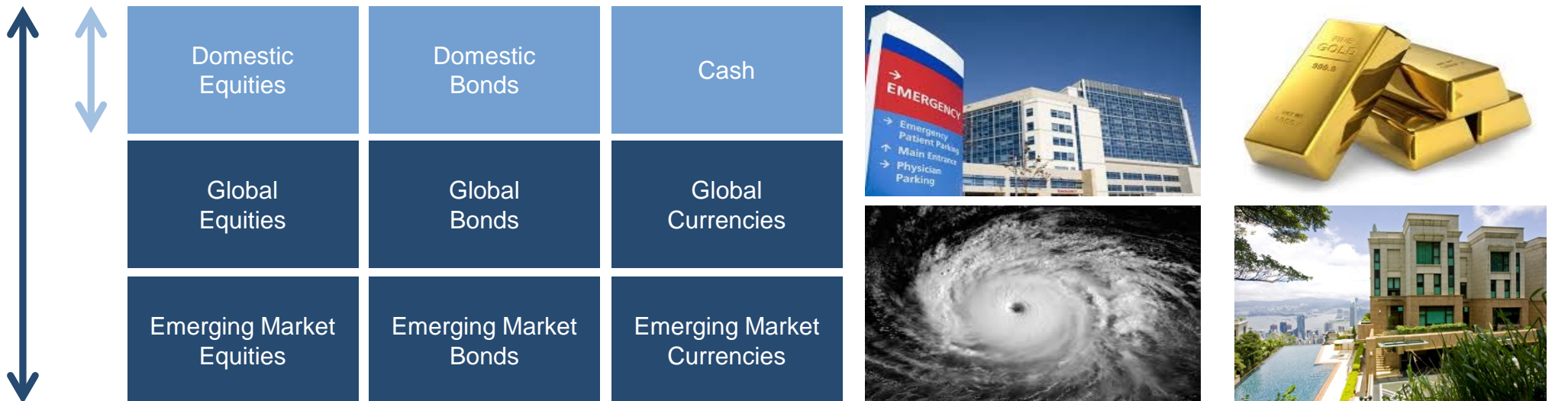
Source: Bank of America Merrill Lynch – The Longest Pictures, 22 February 2015

# Diversified Growth vs Balanced

Breadth of opportunity set

Diversified Growth opportunity set

Balanced opportunity set



**Diversified Growth strategies take a global approach to investing in a broad range of traditional and non-traditional return sources**



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# Diversified Growth vs Balanced

Asset allocation... from the bottom up



**An in-depth understanding of bottom up dynamics helps to make smarter asset allocation decisions and to see the ‘bigger picture’**

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# Diversified Growth vs Balanced

Pragmatic implementation

## A blunt instrument?

Funds, simple passives



## Precision access?

Baskets, tailored beta, relative value

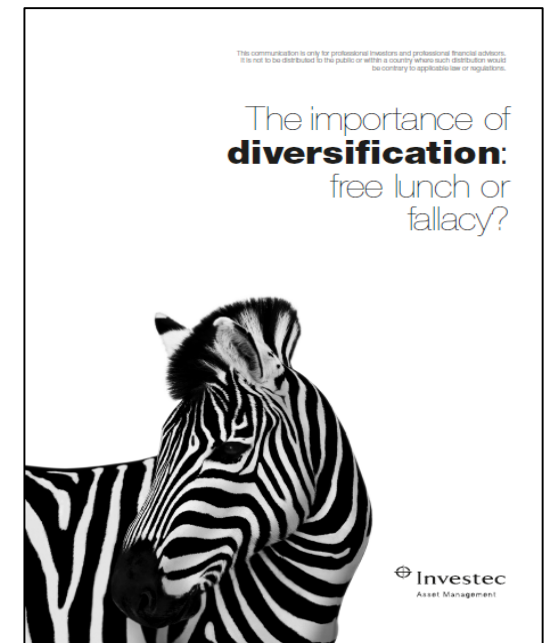


**Diversified Growth strategies can use a number of methods to implement a view**

# The importance of diversification

## Free lunch or fallacy?

- Concept of spreading risk – “don’t put all your eggs in one basket” – is sound
- Diversification is a key tenet of Diversified Growth strategies
- However, in practice investors’ experience of diversification have often been less than satisfactory
- ‘Diversified’ portfolios have failed to provide the outcomes that would have been expected
- Risk that investors are left unsatisfied



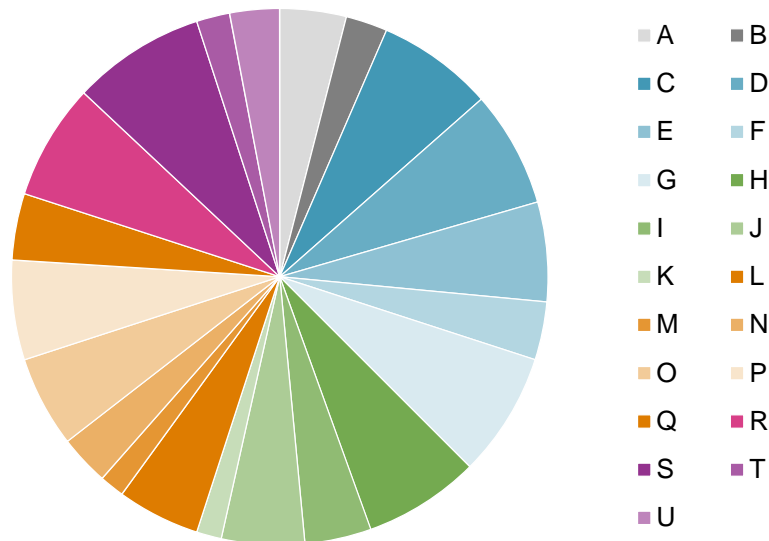
# The importance of diversification

## Three fallacies

**#1:** Lots of colours on a pie chart = diversification:

- Breadth alone does not guarantee diversification
- Need to know the underlying drivers of returns for assets
- What optically appears to be diversified may not be so

Example: XYZ Multi-Asset Fund



***“The investment objective of the Fund is to provide long-term investment growth through exposure to a diversified range of asset classes”***

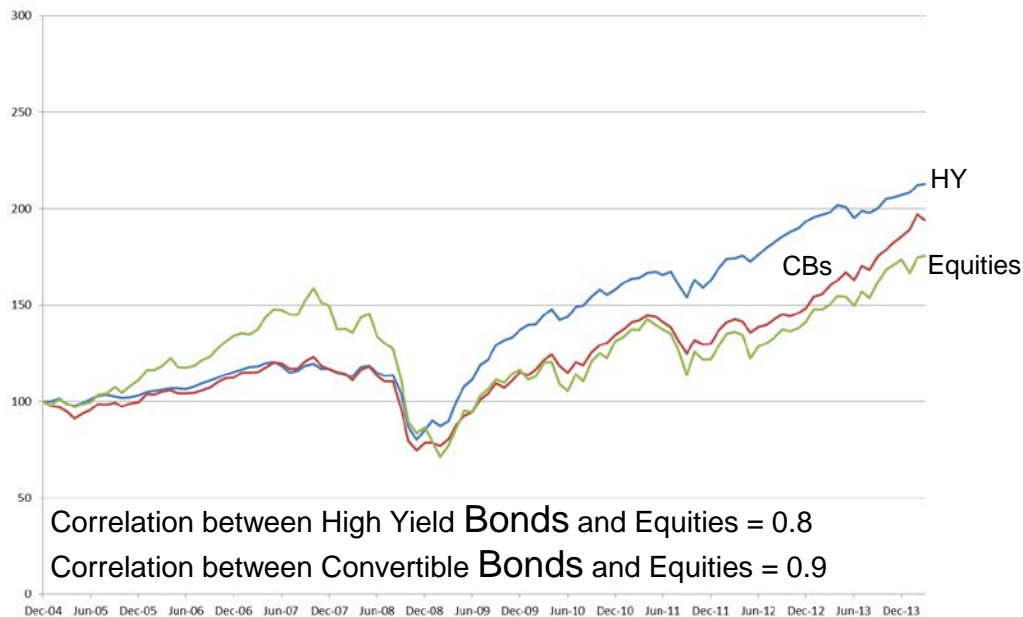
# The importance of diversification

## Three fallacies

### #2: Asset class labels accurately describe their behaviour:

- Not always the case
- Certain bonds in particular behave more like equities

Performance of High Yield Bonds, Convertible Bonds and Equities:



Source: Bloomberg. April 2014, Equities using MSCI AC World TR Net USD; High Yield using Bank of America Merrill Lynch Global High Yield Index; Convertibles Bonds using Bank of America Merrill Lynch All Convertibles Ex Mandatory All Qualities Index

# The importance of diversification

## Three fallacies

### #3: Asset relationships are constant over time:

- Asset relationships and behaviours can vary significantly over time
- They need to be continually re-assessed

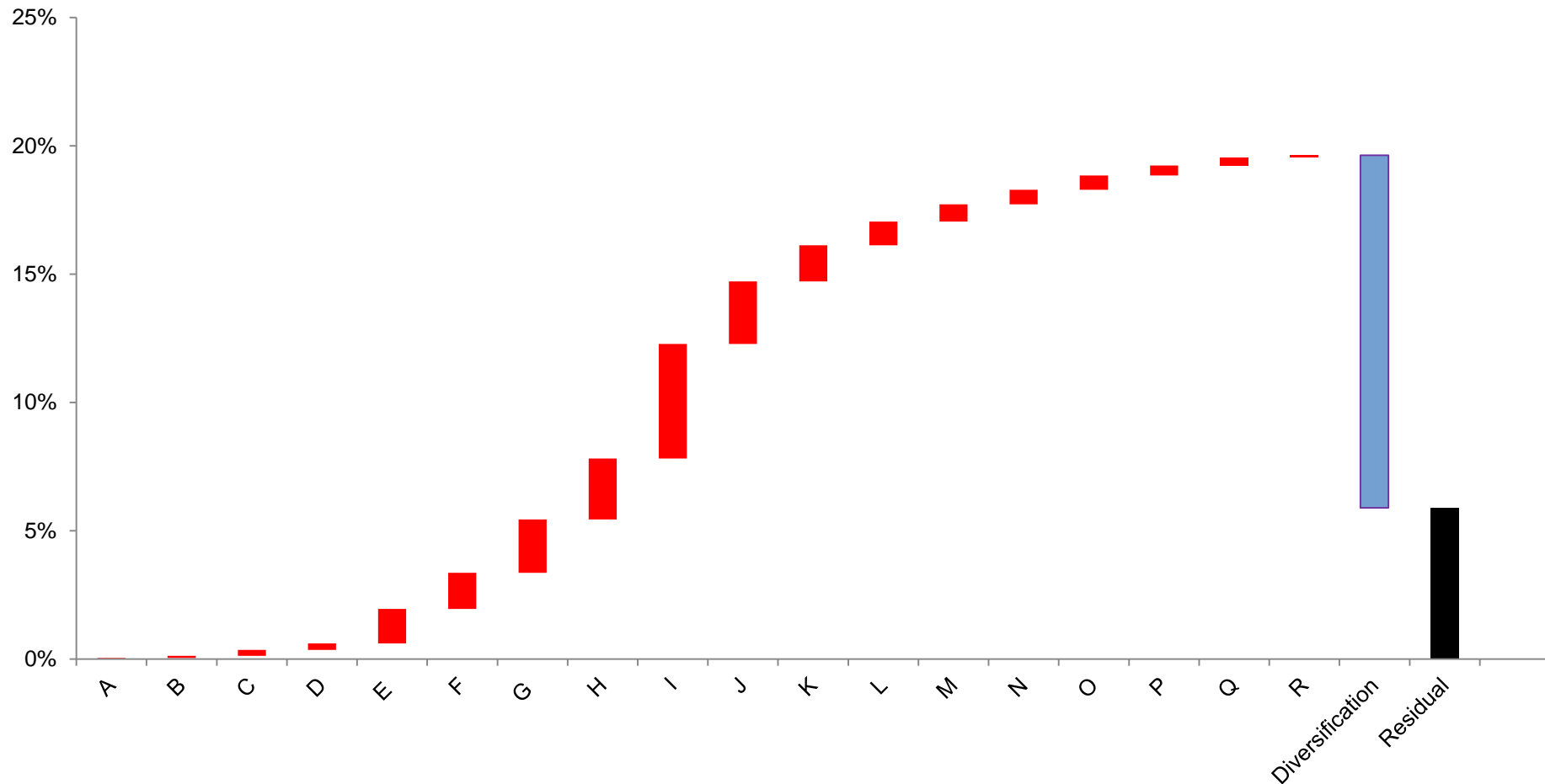
	Nineties (1990 - 1999)	Tech Bust (2000 - 2003)	Pre GFC (2004 - 2007)	GFC and On (2008 - 2011)	Average over 4 periods
Developed Market Equity	100%	100%	100%	100%	100%
UK Equity	75%	90%	81%	96%	85%
Emerging Market Equity	62%	82%	81%	92%	79%
UK Small Cap	56%	79%	66%	81%	71%
US High Yield	42%	53%	60%	81%	59%
Emerging Market Debt	64%	50%	34%	73%	55%
Property	37%	34%	55%	81%	52%
Hedge Fund: Equity Market Neutral	17%	-18%	64%	55%	29%
Gold	-5%	1%	41%	16%	13%
Hedge Fund: Trend-follower	-13%	-29%	52%	-5%	1%
US 30 yr Treasuries	25%	-22%	-25%	-35%	-14%
UK Gilts 25yr+	-10%	-26%	-12%	-14%	-15%
Defensive / Cyclical Spread	-49%	-72%	-57%	-79%	-64%
Volatility	-62%	-82%	-72%	-86%	-76%

Source: Investec Asset Management, DataStream and Bloomberg, as at 31 December 2012

Developed Market Equity: MSCI World; UK Equity: FTSE 100; Emerging Market Equity: MSCI Emerging Markets; UK Small Cap: FTSE Small Cap ex IT; US High Yield: BofA Merrill Lynch US High Yield Master II; Emerging Markets Debt: JP Morgan Emerging Markets Bond Index Global Composite; Property: FTSE NAREIT Composite; Hedge Fund: Equity Market Neutral: HFRI Equity Market Neutral; Gold: Gold; Hedge Fund: Trend-follower: Newedge CTA; US 30 year Treasuries: BofA Merrill Lynch US Treasury Current 30 year; UK Gilts 25yr+: BofA Merrill Lynch UK Gilts, 25+ yrs; Defensive / Cyclical Spread: (1/3 MSCI World Healthcare + 1/3 MSCI World Consumer Staples + 1/3 MSCI World Utilities) / (1/3 MSCI World Industrials + 1/3 MSCI World Information Technology + 1/3 MSCI World Materials); Volatility: Negative of CBOE Put Write Index

# Risk-based, not asset class-based, diversification

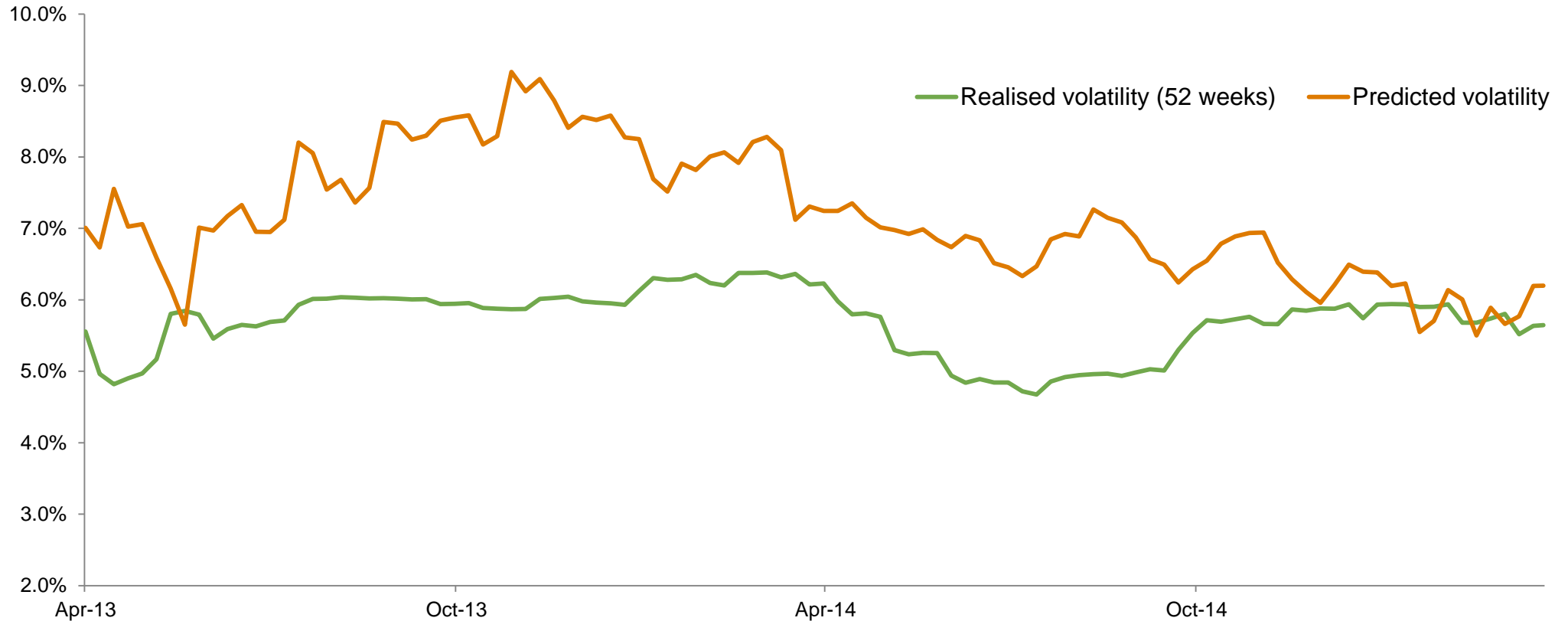
Understanding contributors to expected volatility



**Understanding how positions contribute to overall volatility is important for deciding what to own and how much to own**

# Risk-based, not asset class-based, diversification

Expected vs realised volatility



**The interaction between ‘what has happened’ and ‘what is predicted to happen’ is informative**

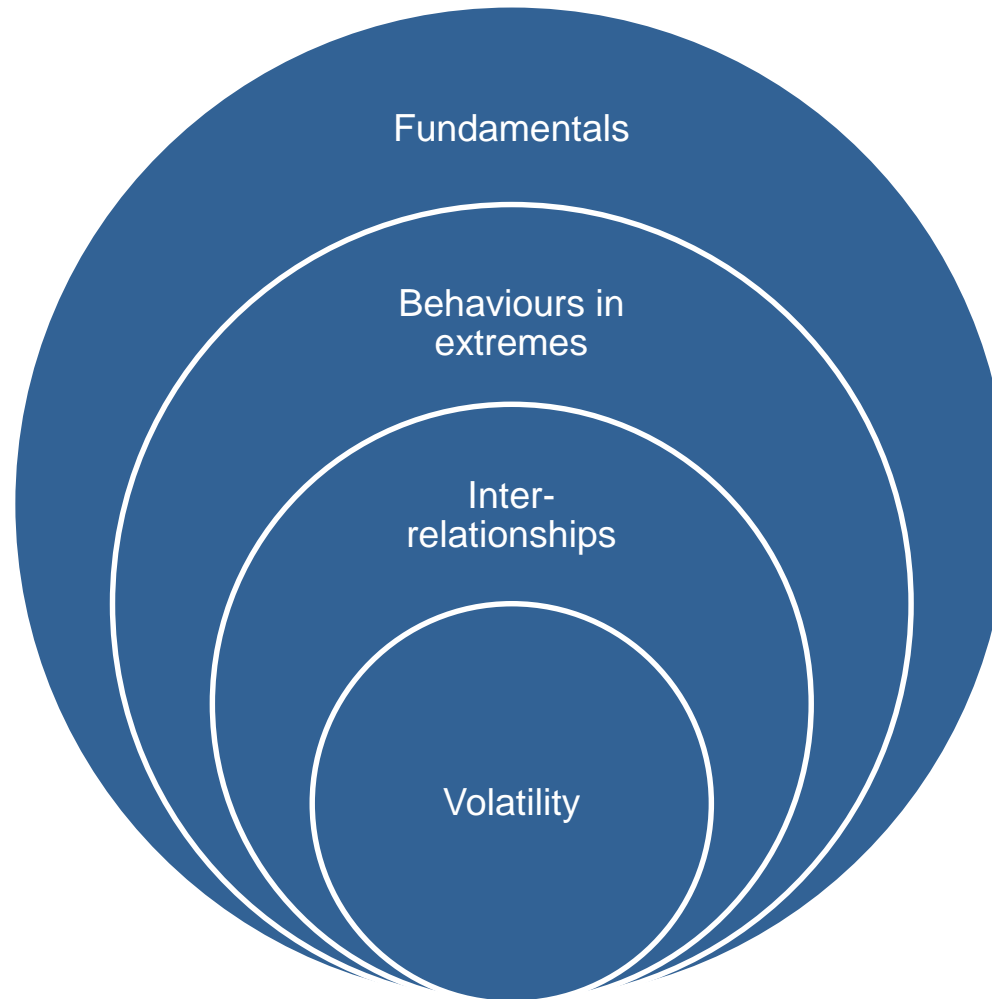
Source: Investec Asset Management, EM Applications, April 2015



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# Risk-based, not asset class-based, diversification

Risk does not equal volatility!!



**Volatility is just one measure to assess risk – do not rely on what a risk model is telling you!!**

# Risk-based, not asset class-based, diversification

Our approach – focus on asset behaviours rather than asset labels

- All investments exhibit either **Growth**, **Defensive** and **Uncorrelated** characteristics
- We believe a blend of these characteristics results in superior diversification and therefore more consistent outcomes

## Growth

- Equities
- High yield debt
- Emerging market debt and currency
- FX carry
- Commodities
- Property
- Private equity

Assets that return inline with expectations of real economic growth

React positively to increasing corporate earnings, cash flow and risk appetite

## Defensive

- Government bonds
- Index linked bonds
- Investment Grade bonds
- Volatility strategies
- Shorting growth

Assets that react positively to declining expectations of real economic growth

Safe havens in market crises

## Uncorrelated

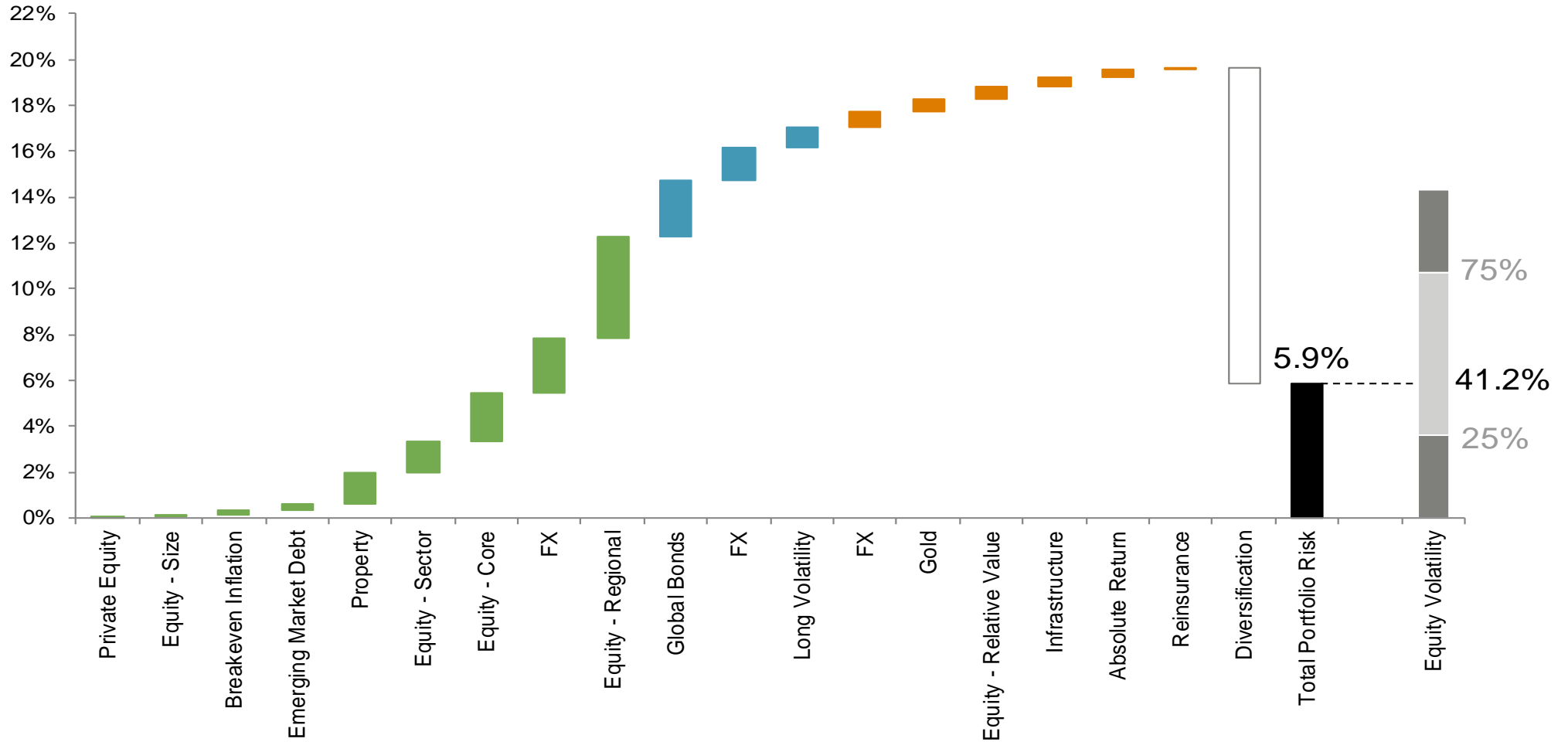
- Infrastructure
- Insurance
- Commodity trading
- Event strategies
- Relative value

Variable relationships with growth and risk appetite

Performance is generally unrelated to real economic and corporate earnings growth

# Risk-based, not asset class-based, diversification

Understanding contributors to expected volatility



**Understanding how positions behave is important for deciding what to own and how much to own**

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# How can Diversified Growth strategies be used?

Relevant for both Defined Benefit and Defined Contribution schemes

Access to new asset classes

Reduce reliance on equities

Growth Potential

Asset allocation

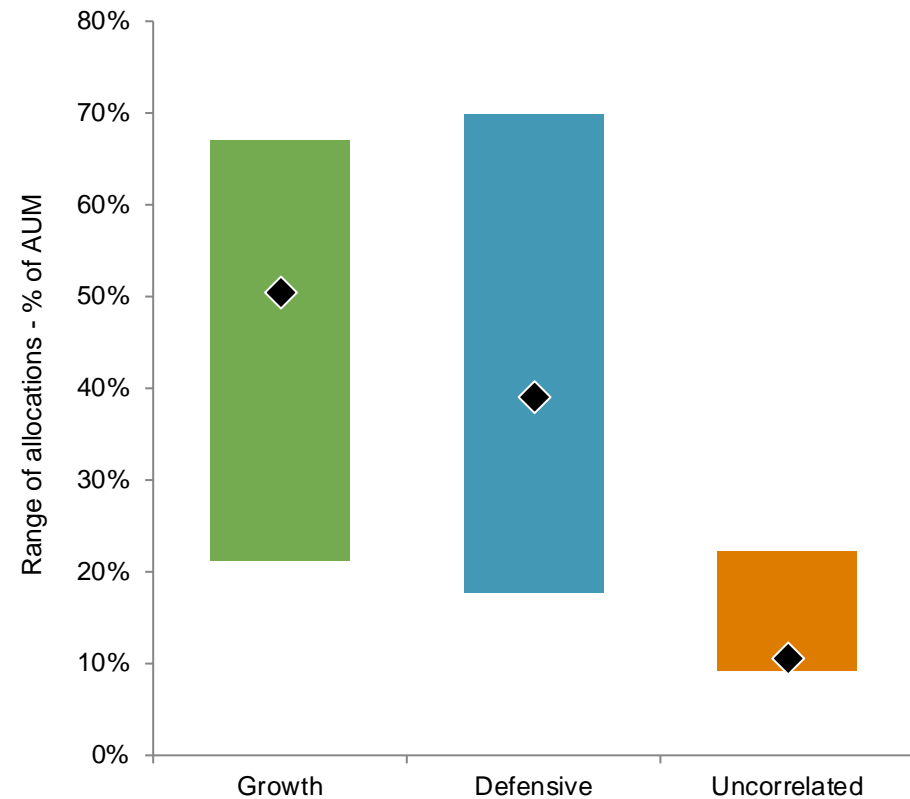
**Can play a key role as part of 'default' solution in DC schemes and as core allocation in DB schemes**

# Investec Global Diversified Growth

Aiming to provide investors with attractive real growth while limiting volatility

- Return target:
  - CPI +5% p.a. gross of fees\*
- Risk objective:
  - Half the volatility of equities
- Time horizon:
  - Rolling five year periods

Current and historic allocations to Growth, Defensive and Uncorrelated assets since 2008\*



Source: Investec Asset Management. Range since May 2008. \*This is an aim and may not be achieved.  
Current position (diamond): 31 March 2015. \*\*Historic positions of a sterling denominated representative portfolio

# Outlook summary

## Our views

Equities	
US	→
Europe	→
UK	→
Japan	↗
Asia ex JP	↗
EM	→

Bonds	
US/UK	→
EU/Japan	↘
Inflation Linked	→
Investment grade	↘
High yield	↘
EMD	→

Currencies	
USD	↗
EUR	↘
GBP	→
JPY	→
EM	↘
RMB	→

**We are moderately positive about equities**

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